

Willingham County Primary School

Meeting of the Full Governing Body on Thursday 9 November 2023 at 7pm (WPS)



MINUTES

Present: Chris Shaw (CS) (Chair), David Morel (Headteacher), Jo Aldhouse (JA), Kate Van Dort (KVD), Cecilia Pipe (CP), Lara Feather (LF), Becca Ellard (BE), Annabel Targett (AT) Katy Stevenson (KS), Sarah Morgan (SM), Matt Unwin-Riches, (MUR), Louise Johnston (LS), Angela Walker (AW) (Deputy Head), Richard Hughes (RH)

Also attending: Charlene Monk (CM), CamClerk

	Minutes			Actions	
1.	Welcome from the Chair				
	The Chair welcomed all, and Guest's Gemma Hassan (GH), Inclusion Lead and Nicky Wolton-Carr (NW-C) Emotional Support Assistant.				
	Noted that Lara Feather (LF), Becca Ellard (BE), die Teams.	alled into	the meeting via		
	Apologies were received and accepted from Jenn	ifer Hill (JI	⊣).		
	Chris Woodward (CW) arrived at 19.20pm	-	-		
2.	Declarations of Interest*				
	There were no declarations of interest concerning	, items on	the agenda.		
		-	-		
	Action 01: Governors were asked to complete and sign the Annual Pecuniary Interest Form and declarations via GovHub if not done so.				
3.					
3.	Minutes* I. The minutes of the FGB meeting, held on 28 th submitted signed by the Chair as a true record of ii. Actions outstanding and Matters arising.	th Septem	ber 2023, were		
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		date.			
	07	Action 07: CS to update the Monitoring visit template Complete	CS	asap	
	08	Action 08: CS to invite Gemma back to provide an update on role and future plans and invite Nicki WC to also attend. November FGB agenda item Complete	CS	Nov FGB	
	09	Action 09: DM to provide a My Concerns 5-minute update at next FGB Complete	CS	Nov FGB	
	10	Action 010: Deep Dive of specific topics – Subject Leads to add as a FGB standing agenda item Complete	All	Nov FGB	
	Actions fr	rom the meeting of 3 rd May 2023	-		
	06	Action 06: DM to share the flow chart / process of roles of staff, actions in the school improvement planning documentation and cycle Complete – move to Personnel Agenda	DM	азар	
4.	Head To	eacher's report *			
	-	t was circulated ahead of the meeting. DI w of the key updates.	V provide	ed a brief	
	receive has had Head Te	nts is tomorrow. (10 th November 2023) 1 d so far and the Chair is hoping more can l 6 visits from potential candidates so far. eacher Interview questions. ge: Governors asked question around the	didates ar AW has u	oply. The school updated the	
	and the	theme of Safeguarding.			
	to 4 att inappro	firmed that attendance and eating conce endees) have hugely increased (those cas priate food. Key ongoing themes being m nication. The concerns have been raised d.	es we are anaged b	e aware of) and by referrals and	
		02: DM & JE to create a mission statemen FGB Meeting (January 2024).	t for EYFS	5 to be presented	DM & JE
		s took place on Monday for staff, with a fo tion. The main targets are summarised be		ositive	
	Target 1 - Writing focus, same as appraisal meeting.				
	flexibilit	2 – Principles of Instruction– Teachers app ty over their own professional developme Resulting in teaching become more efficie	ent which	can change over	
	Target 3				

6.	Financial Budget Update	
	JA provided a Financial Budget Update and ran through the Budget report.	
	In summary the Main school is £41,788.92 in (surplus/profit), Honeypot in (surplus/profit), £21,023.00 and devolved capital is £123.25.	
	The projected Year End for the main school includes Teacher Pay finding.	
	This is a first draft of the budget, including last year's Census. Subsequently the school has lost 7 children since and the funding toolkit is £5,000 less than last year. Census for 23/24 is included in the budget. 7 more children have started at the school since, with 5 of the 7 children being non-English speaking. (Resources are in place to support).	
	Honeypot – will utilise the capital freeing up KVD to concentration on other Management tasks.	
8.	Deep Dive – Presentation from Gemma Hassan (GH), Inclusion Lead and Nicky Wolton-Carr (NW-C) Emotional Support Assistant.	
	The Deep dive presentation consisted of a end of first year update, review of initial intent for the role, implementations, how the implementations have been received, and the impact of the changes.	
	First GH presented the following:	
	Last year, the systems approach available was consistent across the school with a child centre approach and providing an overview to families and staff. The communication between home and school has improved significantly however communication has decreased when the child is in school, resulting in a strong need to improve, by supporting and empowering the teachers/staff.	
	Demonstrated progress with emotional support by developing TA Teams and skills being used and established within preschool before transitions.	
	A good oversight of increased needs of vulnerable children (history and plan) as the team have specifics in place each week. Currently GH and NW-C meet twice weekly to look at actions and Early Help Assessment's. Weekly meetings have been supported by the Liquid Logic Support Officer take place which entails conducting accounts and actions, updates on cases and plans for next steps.	
	Challenge: Governors asked how is the information (action plan, actions, assessments, next steps) tracked?	
	All cases are tracked via Liquid Logic. The database is very confidential; however, the information can be accessed, if needed by the LA/School should anything happen to GH and NWC.	
	The Assess Plan Do Review (APDR) process changed last year as the process was not child friendly enough and impacted on staff workload.	

The do	cument is now a 1 page, rolling document, per child over the year.	
and tur valuabl	iced Afternoon teas, however these are not mandatory for parents on out has been limited but the conversations are found to be very e. This year's focus is on information sharing, for all parents not ND parents.	
for thei a quest	ember the team created and implemented baseline and exit packs ir interventions, whereby strengths and difficulties can be noted in cionnaire, providing external representation. This acts as a baseline e children for intervention and exit data and is a measurable s.	
in the f	t for pupils in the last year has included alpaca visits, dog therapy, form of 1 weekly session for a 1:1 with high needs child, 1 weekly session. In addition to weekly canine therapy for 2 children, talking y for two children and Centre 33 support for two children.	
Challen	nge: Governors asked the impact of the therapy, any difference?	
	e child with high needs who has alpaca therapy, is a very different ery positive outcome.	
	ld with intense anger issues, has talking therapy, is still struggling, ne progress and no risk plan in place now.	
Challen	ge: Governors asked do you get feedback from parents and carers?	
Yes, fee	edback received from a parent has been positive feedback.	
Challen	ge: Governors asked if informal feedback is sort?	
recomr means	t difficult to measure, often slow progress. As some children are nended through safeguarding, it is confidential and sometimes it that parents' own needs result in them not really understanding nild's own needs.	
<mark>Challen</mark> childrei	nge: Governors asked if you have seen any impact being with the n?	
	th GH and NWC have seen observable differences / progress in n from the interventions offered.	
Challen	nge: Governors asked for numbers of children they are supporting?	
suppor EHCP's	ademic year 100 vulnerable including 38 SEND children were being ted, now supporting 121 vulnerable including 46 SEND, 10 with plus another one being confirmed and 26 EAL (non-English ng) children. In EYFS 18 vulnerable children	
Challen	ige: Governors asked why are the numbers so high?	
increas	due to an increase of SEND and Pupil premium. A significant e compared to local but not national averages. The system is now up on more vulnerable children including those children with	

attendance issues.

Part of his year's focus is on well-being of staff and children. Raised awareness of Mental Health through Mental Health Day. Provided Dodgeball, breakfast, cake and staff wellbeing ideas. Next steps will be to develop website to raise general awareness of the Intervention service with pastoral support, and an "about" section.

Carry on with information sharing afternoon teas to develop communication with parents.

NW-C – presented on the following.

Five years ago, undertook Emotional Literacy Support Assistant (ELSA) programme and has worked with groups of children regulating anger, social skills, bereavement, anxiety and medical conditions, and providing time to talk regarding family situations.

The need for Language and communication skills support has increased. Lunch time clubs, including Lego block building, colouring, word games, puzzles etc to encourage child to be open. Sensory circuits take place every school morning, which results in a significant difference with pupils' routine and energy.

A few years ago, introduced the online referral form, which includes a question of whether staff have spoken to the parents and what the outcome that staff and parents/carers are looking for.

Tracking progress and different interventions has improved for teachers and has assisted with health assessments and progress training. Safeguarding concerns is often the trigger for support.

For NWC PD, she is attending emotional health and well-being service webinars with different presentations by Centre 33, Eating Disorders, Counselling programmes and a free 30-minute professional consultation on any child offered for information and resources.

Attending residential trips with Year 5 and Year 6 offering support to those children that have not stayed away from home before and trying new things.

Governors thanked both for their updates.

Challenge: Governors asked if the curriculum covers a psychology of learning, how does this link to vulnerable children and can we support in other ways?

Foremost the child needs to be happy and emotionally healthy to learn therefore the emphasis is on tailoring to the child not the subject area. In summary, staff will continue to plan and deliver lessons in the "Willingham way" but teachers and Tas changing in the moment to meet the needs of the children.

	Challenge: Governors asked how often do you meet with the TAs?	
	Two meetings weekly as not all TAs are able to be out of the classroom at one time but get all Tas together once a term. Provide a child awareness and training overview with TAs observing each other, targets and providing a termly overview.	
	Challenge: Governor asked what is the communication for training Teachers and TAs?	
	Impossible, unfortunately as TAs are always with the child due to employment hours. It proves difficult to get the extra two hours a day to set up meetings, this is a massive challenge.	
	Challenge: Governors asked if TA's have any other suggestions?	
	Tried various options however at TA's are not all together at one time currently looking into other options.	
	Challenge: Governor asked regarding communication, lots of parents picking up in the OFSTED report, how do we measure and address the issue?	
	Currently no surveys are planned. Information is provided on the school website with contact details and email address for family intervention support.	
	A a wider parent / carer survey is conducted, annually for parents to feedback and this includes SEND, to provide a baseline to measure progress.	
9.	Safeguarding Update*	
	Meeting with the PHSE Lead on the 18th of November. JA providing training and recruitment records. School council dates to be confirmed.	
9.	Committee Updates *	
	Personnel	
	In summary, the Head Teacher recruitment process is underway, maternity post will be covered longer term with supply, a TA vacancy is outstanding, all policies are up to date and two flexible working requests have been received.	
	One member of SLT is leaving at Christmas, Jason Sayers due to personal reasons. Teachers were informed today; parents will be informed tomorrow.	
	Considering the Phase Lead role recruitment being left for the new headteacher and in the short term to slim down to a Team Leader role. 2 x short term management payments (TLR3) for Year 3/4 and 5/6 to	

manage and lead on behaviour and curriculum within each team. Then introduce a new Phase Lead in Easter, if not continue introduce the Phase Lead in September. The short-term role will not be a permanent role. If we don't recruit a Head Teacher until September, we need to have a conversation soon.	
Challenge: Governors asked with budgets in mind and changes isn't it's helpful to know more from a resource perspective to manage?	
If a Head Teacher is not recruited by September, we obtain the Phase Lead. If the Head Teacher starts sooner, from a finance perspective there is still a saving on Jason's salary plus the Head Teacher salary range for the new role is below the current Head Teacher salary resulting in building extra capacity for summer term.	
Challenge: Governors asked regarding the option of two TLR'3s to be considered?	
This would be lower, in total, than the current TLR 2, as no line management responsibilities.	
Challenge: Governors asked who would be responsible for the line management in the meantime?	
This will be considered and confirmed once the new Head Teacher is in posed. Will discuss in 2 - three weeks and at SLT.	
It was appreciated this is huge change and it is important that all staff feel supported during the Head Teacher and Leadership changes, in addition for parents and carers. Familiar to have two existing staff members acting up and provided an opportunity for others to step up. In the strongest position to manage the new curriculum, SLT and staff. Need to carry on communicating lines and delegation is key.	
CS provided all with notes via e-mail regarding the Head Teacher position in advance of the meeting. As previously mentioned currently 1 application has been received and hopes additional applications will be received by the closing date tomorrow.	
Action 03: CS to circulate all HT applications to the panel for short listing Tuesday (14 th November) afternoon, with interviews to follow on Tuesday and Wednesday (21 st and 22 nd November) the following week. Discuss and agree the assessments. Currently the assessments consist of four main activities, observing lessons, meeting with Subject lead members, coach step up, different levels of leadership communication planning and school council discussion.	CS
Challenge: Governors noticed that school council is the only interaction with children? Can there be a consideration for more activities with children directly?	
Yes, all agreed this should be considered however need to be careful of	

	how to	o quantify the interaction and make the assessment compatible.	
		sions took place around the in-tray exercises, agreed to include a t/finance/data related task.	
		04: more discussions around HT assessment and in tray exercise to lace on Monday.	CS & All
	Gover	nors acknowledged organising leaving party for DM.	
	Curric	ulum	
	Octob and do covere	wided an update – the Curriculum meeting took place on 19th of er. During the meeting there was a Pupil Premium funding review ocument strategy. This will be used going forward for all children ed under Sports Premium Review. Positive feedback regarding ning taking place in a two week block per year group.	
	for chi	ng into a gaining a licence to access a minibus to provide group travel Idren attending various clubs enabling more children to be active. Arms of Reference, Attendance and Safeguarding Policies were d.	
	Financ	ce and Premises	
	Discus policy	nance and Premises meeting took place on 4th of October. sed, reviewed, and agreed the Working time regulations, Letting and No Dog Onsite Policy. The Terms of Reference was agreed, I, and uploaded to GovHub.	
10.	Gover	nor Business*	
	Gover	nor Training and Board Development*	
	i.	Governor Training and Board Development*	
		 The new list of training for the year has been circulated. All to update and sign up. MUR attended a virtual course on Recruiting a Senior Executive Leader 	
		b. Complete KCSIE updated training on-line.	
	ii.	Link roles for 2023 / 2024 – unchanged	
	iii.	School visit – key dates and planning – <i>AT</i> provided a verbal update the document can be found on GovHub.	
		RH attended a virtual meeting with IT regarding cyber safety, levels of control, licence's etc.	
		Action 05: RH write up and link to GovHub	RH
	iv.	Recruitment needs – none at present.	
	v.	Policy review – none at present.	

	FGB Dates – review academic year dates and update.	
	 2024 Spring term 18th January 14th March – rescheduled to 21st March. 2024 Summer term 2nd May (inc Budget) – rescheduled to 30th April. 4th July 	
11.	Summary of Actions*	
	See table at end of minutes.	
12.	Date of Next Meeting*	
	The next FGB meeting is scheduled for Thursday 18 th January at 7pm.	
	Personnel – 9 th January 2024	
	Curriculum – 9 th January 2024	
	F&P -16 th January 2024	
14.	Review the Impact of this Meeting and AOB*	
	The Chair reflected on how positive it was to hear from Gemma and Nicky and the HT assessment feedback.	
	Sharing and discussing views on the Head Teacher interview and assessment content Provisionally short-listing date of Wednesday 22 nd November (evening)7.30pm. Present a decision to whole FGB to ratify and make an offer at a later date.	
	Action 06: CS to co-ordinate an invite for HT short-listing - Wednesday 22 nd November (evening)7.30pm.	CS DM
	Action 07: My Concerns – DM to record a loom training and circulate a link.	

There being no further business, the meeting closed at 9.00pm.

Table of Outstanding Actions

Action No.	Action	Owner	Deadline
Actions fro	m the meeting of 9 November 2023 meeting:		
01	Action 01: Governors were asked to complete and sign the Annual Pecuniary Interest Form and declarations via GovHub.	All	asap
02	Action 02: DM & JE to create a mission statement for EYFS to be presented at next FGB Meeting (January 2024).	DM & JE	Jan FGB

Signed

03	Action 03: CS to circulate all HT applications to the panel for short listing	CS	asap			
04	Action 04: CS & All - More discussions around HT assessment and in tray exercise to take place on Monday.	All	asap			
05	Action 05: RH write up notes from the virtual meeting with IT regarding cyber safety, levels of control, licence's etc and link to GovHub	RH	Jan FGB			
06	Action 06: CS to co-ordinate an invite for HT short-listing - Wednesday 22 nd November (evening)7.30pm.	CS	asap			
07	Action 07: MyConcern – DM to record a loom training and circulate a link.	DM	asap			
Actions	Actions from the meeting of 28 September 2023 meeting:					
06	Action 06: SUDS -Action: JA to chase and commit SUDS	JA	Jan			
	to a confirmed date.		FGB			

Appendix 1: Questions and answers relating to the HT report

Safeguarding

• There continue to be high numbers of safeguarding issues being recorded each month - what are the key themes of these?

The concerns by type can be seen in the report above. Attendance and eating, home issues and parental separation/divorce are key themes.

• Are there any further actions the school can do to address the key themes that are emerging?

The families these concerns relate have had previous concerns logged. The four attendance logs are related to one family, which have ongoing support/monitoring through TAF (Team Around the Family) meetings. Several logs relate to a parental separation and understanding the court order, with both parents presenting their lawyer's understanding of a court order, which were in contradiction to each other. With no longer having a LA legal department, the court unable to share information with us, it has meant school reading and making it's own judgement on a court order, while recommending that each lawyer writes back to the court. Eating/food remains a theme as it has for a while, we have offered free Breakfast Club to a number of families, not all take up offer. These logs relate to children being hungry (we then provide food) or inappropriate breakfast being given (conversations are had with parents, but tricky area, parental choice).

Attendance

• There continues to be a gap between whole school attendance averages and those pupils from an ethnic background, what is being done to address this?

We act when any child's attendance is concerning (process of letter 1; pastoral meeting if appropriate; 2nd letter inviting to a Parent Contract Meeting; setting a short-term target; requiring medical evidence to authorise absences due to illness; penalty notices).

Some of the absences are for 'Travelling for Work', when the children accompany a parent who has to work in another location. This is a protected right of the GRT community. We follow the Cambs LA Legal Panel advice on requirements for this travelling, e.g. no travelling for one day; must let the school know the return date; if travelling for more than a few days, we would offer to contact the local school so the child(ren) could be educated at another school for a short period. The reality is we have to authorise any 'T' Travelling absences.

We know there are a few families within the GRT community whose overall attendance percentages are below 96% and this is not entirely/at all due to Travelling. With these families, we follow our usual protocols, as well as offer a variety of other support/ incentives to the parents/children, e.g. EHA, wraparound care, rewards for child, ESA time.

• If the same actions are being taken as before, how is the school looking to learn from other good practice from the wider school community, i.e. visiting other schools etc?

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Each school has a Local Attendance Officer who meets the Attendance Team at least once a year (moving to once a term at some point) during which we review and rate school practices; the LAO recommends actions both for the wider school and for managing families with persistently low attendance.

In addition to this, both members of the Attendance Team attend the termly LA Attendance network meetings, during which practice is shared.

Quality of Education

• Is there a date when the mission statement for EYFS will be completed and circulated to governors? It would be good to have this before the next FGB and then invite JE to the January FGB to talk through his proposal.

Jason has written a first draft which has been sent to the EYFS team and SMT. EYFS teachers are coming to Monday 27th November SMT meeting to discuss it so we can meet our deadline of having the statement finalised by the end of the Autumn term. Yes, it could then be emailed to the FGB before the Spring 1 meeting, ready for Jason to explain and discuss it at the meeting.

• Has there been any feedback from staff on the main targets set?

Initial appraisal meetings were on Monday (6th). Staff agree that writing needs to be a focus and so understanding of the target; many staff brought up common barriers/problems to work through. Some staff said they were appreciative that the second target (Principles of Instruction) was flexible in choosing different elements of the POIs across the year, they felt they had more ownership of own PD. JE commented that quite a few staff had already made progress on their third target (subject leadership and EYFS) and had been proactive in seeking out information/talking to EYFS.

Leadership and Management

• What support will WPS receive after signing up to the SW assessment pilot and how is it being incorporated into the current practices?

This will be through the SW support team that we are already working with. Megan Bowers (Early Reading Lead) will be overseeing and liaising with SW.

• Has the school benchmarked the PiRA and STAR assessments against wider best practise to ensure these are the best way to assess pupil progress and for teachers to learn from the data?

SMT and subject leads met to review our assesment procedures. Annabel Targett (Curr. Gov.) attended the meeting. We discussed what we currently assess, what we want from our assessments and the different assessments that are available.

• How will the ARK assessments differ from PUMA, and what benefits will WPS gain from the change?

As the assessments are aligned with our termly curriculum content, the benefit is we will be testing the content that we have taught. Although to some extent this does not matter as the purpose of our termly tests is to give us a data point to compare year-on-year progress (cohort through school,

Signed

as well as specific years), teachers will no longer have to ask children to 'just have a go' with questions relating to content not yet taught.

Both PUMA and Ark are standardised tests, which is what we would always want for our termly data points; it ensures we get a sense of where we are in comparison to other schools. Both tests have a format similar to SATs in terms of layout and types of questions.